

# School Board/Teacher Collective Bargaining 1983-84

Vol. 5 No. 4

**Education Relations Commission** 

March 1984

NEGOTIATIONS UPDATE

CARDIN

1983-84: As of March 30, 1984, 38 of 200 possible sets of negotiations remain unsettled. (9 Elementary, 25 Secondary, and 4 RCSS). This represents 24.2% of the 157 situations actually subject to negotiations in this round of bargaining.

 $\underline{1984\text{-}85}$ : Atikokan Secondary is the first to settle of the  $\overline{198}$  situations which filed an intent to negotiate for 1984-85. Kapuskasing RCSS negotiated a two-year agreement during the 1983-84 round of bargaining, and neither of the Essex RCSS negotiating parties filed an intent to bargain.

## MEDIATION TRAINING FILM AVAILABLE FOR DISTRIBUTION

The Education Relations Commission has produced - on both 16mm film and video cassette - a depiction of part of a negotiation which involves the intervention of a mediator. The production is entitled <a href="Apples Won't Get It Anymore">Apples Won't Get It Anymore</a>.

The film was conceived for the purpose of enabling the Commission to fulfil its third party training responsibilities, and has been employed in this regard. However, it can serve as a vehicle for teachers, trustees and administrators to understand better the mediation process and the role of the mediator.

The film portrays a final attempt by the parties to conclude an agreement. A fact finder's report is in the hands of the parties - although not yet released to the public - who have requested and received a mediation appointment from the ERC. The film shows the mediator at work with the parties in an effort to resolve the remaining four issues.

Those interested in purchasing or renting a copy of the film or tape should contact the Commission.

#### SCHEDULED WORKSHOPS FOR THIRD PARTIES

The ERC conducted a one-day workshop on Bill 111 for its experienced third parties on March 23. Mr. Ross Peebles of the Inflation Restraint Board explained the Public Sector Prices and Compensation Review Act and outlined the responsibilities of third parties under the legislation. Other sessions dealt with matters of school finance and costing techniques.

Two additional training workshops are scheduled for later this Spring - a fact finding workshop for potential and relatively inexperienced third parties, and a mediation workshop for experienced third parties.

#### NOTES

• A number of errors related to the salaries paid to principals and vice-principals have come to light following the distribution of Monograph # 33: Compensation Statistics, 1982-83. A revised version of this publication is available on request.

Inquiries concerning this publication or any Commission activities should be addressed to:

The Education Relations Commission, 111 Avenue Road, Suite 400, Toronto, Ontario M5R 3J8 (416) 922-7679

#### PUBLICATIONS AVAILABLE

- a) Included in this mailing:
  - •1982-83 Individual Summaries: Final Update
  - •1983-84 Individual Summaries: 5th Update
  - •Eighth Annual Report, 1982-83
- b) Available on request:
  - •Teacher Placement, January 31, 1984

Grid distributions of teachers, total staff and enrolment by negotiating situation. Includes summary data by Ministry region and board type. Statistics show that, on a province-wide basis, full-time equivalent enrolment has decreased by approximately 20 thousand (from 1,702,683 reported January 1983 to 1,683,266) and full-time equivalent staff has increased by approximately 550 (from 99,166 to 99,720).

•Monograph # 34: Salary Relativities, 1975-76 to 1983-84

An extensive compilation of salary and compensation data pertaining to teachers. Also includes information related to the Consumer Price Index, university recruiting rates, average Ontario weekly wages on both a provincial and county/district basis, and Ontario base wage rates.

In regard to teacher salary data, the monograph includes the following statistical information:

- comparisons between individual negotiating situations and provincial and regional averages in terms of Category A4/Group 4 maximums (including ranking), weighted on-grid salaries and total compensation;
- •index value by negotiating situation for weighted average on-grid salary employing a constant grid distribution of teachers (i.e., January 31, 1976) with 1975-76 = 100; and
- •comparisons of Category A4/Group 4 maximums between the Elementary and Secondary panels within Boards of Education and with counterpart R.C.S.S. Boards.
- Monograph # 35: Pupil-Teacher Ratios, 1976 to 1983

Based on information gathered by the Ministry of Education in its September School and September Board Reports, an 8-year statistical profile of full-time equivalent enrolment, full-time equivalent school and central office teachers, a computed Pupil-Teacher Ratio (PTR), and absolute and percentage change in enrolment, teachers and PTR, 1976-1983. Statistics are reported by situation within Ministry region by board type. Included are summary data for each year by region and board type. A rank ordering of PTR's by board type is available on request. All data are as of September 30.

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### **Grievance Mediation**

Grievance mediation is a program designed to assist the parties in resolving differences which arise from the interpretation, application, administration or alleged contravention of the collective agreement. It is intended to overcome the overly formal, slow, and expensive nature of grievance arbitration. However, the use of this procedure does not preclude the parties from proceeding to arbitration if the grievance is not resolved through mediation.

ERC involvement with grievance mediation began in 1979-80. Meetings were held that same year with the provincial teacher federations and trustee associations to introduce the concept, and to explain some of its advantages.

A training session for grievance mediators was held in 1980-81. Eight mediators from across the province attended a two-day workshop designed to acquaint them with the arbitral jurisprudence developing in Ontario education and the unique aspects of the grievance mediation process. The purpose of the workshop was to develop a cadre of experts.

A total of 14 grievance mediation appointments have been made so far, covering 21 grievances. All but 4 grievances were settled at mediation. The time taken to reach settlement ranged from 2 days to 2 months. This compares to approximately 5 months, on average, for resolution through the arbitration procedure.

As a result of the encouraging experience with grievance mediation, the Commission decided to hold a workshop to formally announce the program to local teachers, trustees, and administrators. Although the Commission originally expected about 40 persons to attend, over 220 turned out at the Cara Inn in Toronto on February 17th to hear a morning panel discussion and participate in an afternoon think tank session.

The panel members included Maureen Saltman, Graeme McKechnie, William Marcotte and Malcolm Stockton, all of whom have acted previously as grievance mediators.

According to the panel members, grievance mediation is more likely to succeed, as one might expect, in resolving issues which have some compromise potential; that is, where there are a number of possible solutions to the parties' problem (e.g. discipline cases). Also susceptible to mediation are issues in which neither side feels they would have a strong case for arbitration. Issues involving the actions of principals also seem to be amenable to mediation because the lines between management and employee are not always clearly drawn. On the other hand, issues involving matters of principle, policy or group grievances, job security rights (e.g. seniority), and matters which, when resolved, may lead to other adverse consequences (e.g. subsequent grievances) may not be easily solved in grievance mediation.

From a procedural standpoint, the panel pointed out that both parties must consent and provide a written request to the ERC before a grievance mediator is appointed. The assistance of the grievance mediator is not to exceed one day, except with the agreement of the parties and the consent of the Commission. The costs of the grievance mediator are borne by the Commission. The proceedings are conducted in confidence, and if a settlement is not reached, the mediator is not a compellable witness at a subsequent arbitration hearing. If a settlement is reached, it is made without prejudice to the positions of the parties at future grievance arbitrations. The parties sign a memoradum of agreement setting out the particulars of the settlement including, for example, such conditions as: (1) the settlement is in full and final satisfaction of all claims the grievor(s) have in relation to the grievances; and (2) the agreement is subject to Board and/or Teacher ratification.

The particular mediation methods seem to vary according to personal style and the nature of the situation. Since most cases involve only one issue, and the grievance mediation is generally limited to one day, mediators seem to prefer joint meetings. However, if the parties' relationship is antagonistic and adversarial, mediators may opt for predominantly separate meetings. Mediators will usually explore the advantages and disadvantages of going to arbitration and the effects this might have over time on the parties' relationship. They will assist the two sides in trying on solutions to their problem, and in some instances, may offer recommendations of their own. Frequently, pertinent facts emerge during the mediation process, which a party, due to inexperience or poor communication, may have been unaware of previously. The grievance mediator assists the two sides in reexamining the situation in light of this new evidence and often conveys to each party some sense of the merits of the case should they decide to proceed to arbitration. All panelists were in agreement that the process must be conducted in a relaxed, informal, problem-solving manner. And everyone felt that for the process to be successful, both sides must be flexible and approach the mediation seeking a constructive accommodation.

The panel also debated the pros and cons of combining the grievance mediation and grievance arbitration roles. That is, should the same person be appointed by the parties as an arbitrator if the mediation is unsuccessful? On the one hand, combining the two roles would give the mediator more "clout" with the parties because he/she could give a more realistic estimate of the outcome of arbitration. On the other hand, the skills of mediation and arbitration are to some extent different, and it may be difficult to find someone highly skilled in both areas. Furthermore, the parties may be more reticent to provide the mediator with confidential information it they think he/she may become a future arbitrator. No consensus was reached by the panel on this issue. [Editorial note: there has been one experience to date, under Bill 100, where the roles of grievance mediator and arbitrator have been combined. In this dispute the grievance mediator convinced the parties to withdraw the grievance and form a joint committee to resolve the underlying problem with the understanding that, in the event the parties could not achieve a solution, the grievance mediator would return as an interest arbitrator to settle the matter. The parties were unsuccessful in finding a solution and an arbitration award has been written.]

In the afternoon Think Tank session ERC resource persons chaired small work groups that were composed of roughly equal numbers of teachers, trustees and administrators. Each of the groups studied the facts behind 10 real-life arbitration cases and participated in a free exchange of views. Each case was first approached from a more or less legal, adversarial mode and then re-examined using a more accommodative and problem-solving approach. The possible outcomes of arbitration were then compared with the potential outcomes and advantages of using grievance mediation.

Overall, the grievance mediation process offers some advantages over grievance arbitration: it saves time and money; it avoids a win-lose situation that might lead to poor relations between the parties; and it places ownership of the solution in the hands of the parties, not in the lap of an arbitrator. As panel member Maureen Saltman pointed out, arbitral solutions are based on the collective agreement and therefore can only be as good as the agreement. On the other hand, by going to grievance mediation the parties are free to design an extra-contractual solution.

TABLE 1 Average Annualized On-Grid Salary \* Dollar and Percentage Increases, 1983-84 over 1982-83 (Weightedby the January 1983 Grid Distributions) by Term of Agreement/Year in Effect and by Month of Settlement

	Elementary		S	econdary	,		RCSS		All Agree		ments	
	%	\$	n	%	\$	n	%	\$	n	%	\$	
Term of Agreement/ Year in Effect												
One Year												
COLA	5.0	1,538	1	-	_	_	_	_	_	5.0	1,538	:
No COLA	5.2	1,664	55	5.0	1,831	57	5.0	1,524	39	5.1	1,688	15
Total	5.2	1,664	56	5.0	1,831	57	5.0	1,524	39	5.1	1,688	15
1st of 2-Yr												
COLA	_	_	_	_	_	_	_	_	_	_	_	
No COLA	_	-	_	_	_	_	5.0	1,536	1	5.0	1,536	
Total	-	-	-	-	-	-	5.0	1,536	1.	5.0	1,536	
1st of 3-Yr												
COLA	_	_	-	_		_	_	_	_			
No COLA	_	_	_									
Total	-	-	-	-	-	-	-	-	-	-	-	
2nd of 2-Yr												
COLA	_	_	_	_		_		_	_	_		
No COLA	5.2	1,654	20	5.0	1,799	18	5.2	1,575	7	5.2	1,699	4!
Total	5.2	1,654	20	5.0	1,799	18	5.2	1,575	7	5.2	1,699	4!
2nd of 3-Yr												
COLA	-	_	_	-	_	-	_	_	-	-	-	
No COLA	_	_	-	-	_	-	-	_	-	_	-	
Total	-	-	-	-	-	-	-	-	-	-	-	
3rd of 3-Yr												
COLA	-	-	-	5.0	1,799	1	_	_	_	5.0	1,799	1
No COLA	-	-	-	-	-	-	5.0	1,328	1	5.0	1,328	
Total	-	-	-	5.0	1,799	1	5.0	1,328	1	5.0	1,738	2
All Agreements												
COLA	5.0	1,538	1	5.0	1,799	1	_	_	_	5.0	1,786	2
No COLA	5.2	1,661	75	5.0	1,824	75	5.0	1,530	48	5.1	1,689	198
Total.	5.2	1,661	76	5.0	1,823	76	5.0	1,530	48	5.1	1,690	200
Month of Settlement	**											
January-May	5.6	1,675	10	5.0	1,848	3	4.8	1,427	9	5.0	1,595	22
June	5.2	1,656	22	5.1	1,844	19	5.1	1,566	14	5.1	1,673	55
July	6.0	1,930	3	5.0	1,812	3	5.0	1,484	1	5.5	1,863	7
August	-	-	-	5.0	1,783	1	4.7	1,380	2	4.9	1,626	3
September***	5.2	1,649	15	5.0	1,828	27	5.1	1,562	12	5.1	1,723	54
October	5.2	1,605	3	-	-	-	5.0	1,475	2	5.2	1,580	Ę
November	4.9	1,482	3	5.0	1,803	4	-	-	-	4.9	1,631	7
Total	5.2	1,664	56	5.0	1,831	57	5.0	1,524	40	5.1	1,687	153

<sup>\*</sup>Excluding increment and cost of living (COL)payments.
\*\*Includes only those agreements for situations bargaining in the 1983-84 round of negotiations. Figures are subject to change.

<sup>\*\*\*</sup>Includes those situations for which no settlement exists.

TABLE 2 Unweighted Average (Mean) Minimum and MaximumTeacher Salaries by Board Type, Qualifications, Category/Group and Number of Years to Maximum

	Categor	mberof Ye y D			Categor	y C			Categor	у В		
Yrs. to Max.	Elem. Min.	Max.	R.C.S.S. Min.	Max.	Elem. Min.	Max.	R.C.S.S. Min.	Max.	Elem. Min.	Max.	R.C.S.S. Min.	Max.
4	17,592	22,729		7								
5	15,124	2)*	15,259									
6	15,485	21,359	15,459		18,174							
7	15,339	22,699	15,244		16,247		16,545	25,042				
8	16,990	24,018	16,636		16,803		16,565	3) 24,876		28,863	18,280	
9	16,433	23,048	15,040		16,694		16,624	25,587	18,037	28,664	17,914	28,078
10	(	1)	14,961		17,097		16,581	25,875	17,888	29,392	17,918	
11			(	2)	16,860		(	7)	17,635	39) 28,656	17,837	
12					(	1)			17,576	15) 29,770 2)	18,228	.0) 29,753 1)
Average	15,563	21,819	15,466	21,801	16,760	25,516	16,592	25,343	17,873	29,078	17,915	28,835
	Categor	y Al/Group	1				Category	y A2/Group	2			
Yrs. to Max.	Elem. Min.	Max.	Sec. Min.	Max.	R.C.S.S. Min.	Max.	Elem. Min.	Max.	Sec. Min.	Max.	R.C.S.S. Min.	Max.
9		34,767	20,230					36,744		35,459		
10	20,314	33,741	20,541			32,754	21,403	35,778	21,382	35,869	21,160	
11	19,833	33,479	20,041		19,455	33,358	20,966	35,699	21,030	31) 35,909	20,797	35,115
12 13	19,145	30) 33,711 4)	19,518	9) 34,856 4)	19,546	18) 33,447 11)	19,865	34,927 9)	20,769	36) 35,794 7)	20,422 (1	35,705 (6) 35,760
Average	20,154	33,690	20,284	33,922	19,755	33,139	21,051	35,665	21,163	35,870	20,775	35,343
	Categor	y A3/Group	3				Category	y A4/Grou	0 4			
Yrs. to Max.	Elem. Min.	Max.	Sec. Min.	Max.	R.C.S.S. Min.	Max.	Elem. Min.	Max.	Sec. Min.	Max.	R.C.S.S. Min.	Max.
9		40,027	22,590				26,181			39,901		
10	23,406	1) 39,643	23,335	39,920	22,605		24,115		,	42,368	24,054	
11	22,760	18) 39,517	22,953	39,856		38,629	24,268	42,245	24,275	16) 42,617	23,873	
12	22,658	39,548	22,789		22,220	16) 39,214	23,785		23,918	33) 42,354	23,951	
13	21,315	38,763	23,054	39,738	21,726	39,288	22,814	41,486	24,110	19) _42,437	23,845	41,744
14	(	3)	(	5)	23,587	5) 39,279 1)	22,016	5) 41,469 1)	(	7)	23,586	8) 43,012 2)
Average	22,860	39,532	23,012	39,866	22,391	38,992	23,989	42,060	24,170	42,447	23,911	41,455

<sup>\*</sup> Number of Grids.

Salaries have not been weighted by the distribution of teachers on the grid.
 Split grids are annualized; if the number of years to reach max. changes, table reflects the greater number.

TABLE 3 Method of Category Placement-Qualifications Evaluation Council of Ontario (QECO)

QECO Programme*	Elem No.	* %	RCSS No.	%
QECO 2	3	6.4	1	2.9
QECO 2 + 3	1	2.1	-	0.0
QECO 2 + 4	1	2.1	-	0.0
QECO 3	34	72.4	25	71.3
QECO 3 with \$ Qual.	-	0.0	-	0.0
QECO 4	4	8.5	5	14.3
QECO 4 with \$ Qual.	-	0.0	1	2.9
Outlined in Agree.	4	8.5	3	8.6
Agreements	47	100.0	35	100.0

<sup>\*</sup>May be supplemented through modifications and/or exemptions or may be specific QECO Programme.

TABLE 4 Method of Category Placement-Ontario Secondary School Teachers' Federation (OSSTF)

OSSTF Certification*	Sec. No. %
OSSTF 5	- 0.0
OSSTF 6	37 92.5
Not Specified	3 7.5
Agreements	40 100.0

<sup>\*</sup>May be supplemented through modifications and/or exemptions.

TABLE 5 Method of Payment of Principals' Salaries

Method of Payment	Ele No.		Sec No.		RCSS No.	%
Grid + Allowance Criteria:	16	34.0	-	0.0	25	71.4
No Diff. Yrs. Exp. Sch. Type/Size	2 1 9		=		2	
Sch. Type/Size and Exp. Sch. Type/Size	4		-		7	
and Qual. Sch. Type/Size,	-		-		3	
Exp. and Qual. Other	-		-		1 2	
Separate Grid Criteria:	26	55.4	39	97.5	8	22.9
Yrs. Exp. Exp. and Qual. Sch. Type/Size	13		30		1	
and Exp. Sch. Type/Size.	9		9		1	
Exp. and Qual. Other	3 -		-		4	
Tch. and Sep. Grids	5	10.6	-	0.0	2	5.7
Flat \$ Amount	-	0.0	1	2.5	-	0.0
Agreements	47	100.0	40	100.0	35	100.0

TABLE 6 Cost of Living (COL) Provision

COL Provision	Elem No.	%	Sec. No.	%	RCSS No.	%
All Agreements	1	2.1	1	2.5	1	2.9
Allowance Only Fold-in Only Allow. and Fold-in	- 1		- 1		1	
1 Yr or 1st Yr of Multi-Yr Agreements	-		-		-	
No Provision	46	97.9	39	97.5	34	97.1
Agreements	47	100.0	40	100.0	35	100.0

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TABLE 7 Master's Degree Allowance

Degree Allowance	Elem. No. %		Sec No.	• %	RCSS No.	%
Less than \$500	1	2.1	3	7.5		0.0
\$500-549	3	6.4	4	10.0	3	8.6
\$550-599	2	4.3	1	2.5	1	2.9
\$600-649	7	14.9	4	10.0	2	5.7
\$650-699	3	6.4	5	12.5	_	0.0
\$700-749	10	21.3	10	25.0	1	2.9
\$750-899	6	12.8	8	20.0	1	2.9
\$900 or more	1	2.1	4	10.0	-	0.0
No Allowance	14	29.7	1	2.5	27	77.0
Agreements	47	100.0	40	100.0	35	100.0

TABLE 8 Method of Payment of Vice-Principals' Salaries

Method of Payment	Ele No.		Sec No.		RCS No.	
Grid + Allowance Criteria:	33	70.2	1	2.5	28	79.9
No Diff. Yrs. of Exp. Sch. Type/Size	15 10 7		1 -		10 3 9	
Sch. Type/Size and Exp. Sch. Type/Size	-		-		4	
and Qual. Other	ī		-		1	
Separate Grid Criteria:	10	21.3	36	90.0	1	2.9
Yrs. Exp. Exp. and Qual. Sch. Type/Size	9		34		ī	
and Exp.	-		2			
Tch. and Sep. Grids	-	0.0	-	0.0	1	2.9
Flat \$ Amount	40	0.0	1	2.5	-	0.0
Not Specified	4	8.5	2	5.0	5	14.3
Agreements	47	100.0	40	100.0	35	100.0

<sup>\*</sup>Adjustment to salary grid.

TABLE 9 Board Subsidization of Employee Benefit Plans

Board Subsid. (%)	Ele No.	m. %	Sec No.		RCS No.	S %
a) OHIP						
0* 25	1	2.1	1	2.5	1 -	2.1
50,60	2	4.3	2	5.0	_	0.
75	11	23.4	8	20.0	2	5.
80 85	6 5	12.8	5	12.5	8	11.
90, 91	5	10.6	4	10.0	6	17.
95 100	1 14	2.1	14	0.0 35.0	12	5.
Flat \$ Amt.	1	2.1	1	2.5	-	0.
b) Extended Health						
65	-	0.0	1	2.5	-	0.
75 80	8	17.0 10.7	6	15.0 10.0	3	8.
85	5	10.7	4	10.0	6	17.
90 95	3	6.4	4	10.0	6	17.
100	19	40.4	18	45.0	11	31.
Flat \$ Amt. No Plan	1 5	2.1	1 2	2.5	4	0.
c) Dental	J	10.0	2	3.0	4	11.
0*	1	2.1	_	0.0	_	0.
50	9	19.2	3	7.5	1	2.
60 70	-	0.0	1 -	2.5	2	5. 2.
75	7	14.9	7	17.5	3	8.
80	5	10.6	4	10.0	5	14.
85 90,95	6	12.8	4	10.0	8	22.
100	8	17.0	12	30.0	9	25.
Flat \$ Amt. No Plan	3	6.4 8.5	1 4	2.5	-	0.
d) Long-Term Disabil	ity					
0*	21	44.8	21	52.5	21	59.
50 60	1	2.1	1	2.5	2	5.
70	1	2.1	-	0.0	1	2.
75 80	1	2.1	1	2.5	1	2.
85	1	2.1	1	2.5	2	5. 5.
90,95	2	4.3	1	2.5	1	2.
100 Flat \$ Amt.	4	8.5	6	15.0 5.0	3	8.
No Plan	14	29.8	6	15.0	2	5.
e) Group Life Insura	nce					
0	-	0.0	1	2.5	_	0.
Up to 50 60, 70	2	4.3	2	5.0	- 1	0.
75	8	17.0	7	17.5	2	5.
80	1	2.1	2	5.0	5	14.
85 90, 95	3 5	6.4	3 2	7.5 5.0	5	14.
100	25 1	53.2	21	52.5	16	45.
Flat & Amt	1	4.1	1	2.5	-	0.
Flat \$ Amt.						
) Limitation on Benefit Subsidy	34	72.3	28	70.0	21	60.0

<sup>\*</sup>Plan exists; Board does not contribute towards payment of premium.

TABLE 10 Retirement Gratuity

Retirement Gratuity	Elei No.	m. %	Sec.		RCS:	S %
Provision Payment Crit.:*	47	100.0	39	97.5	32	91.4
Superann. Only Bd. Discretion Leaving Prof. Spec. Age. Health Other	23 8 5 12 18 2		18 9 6 14 16		21 7 5 4 1	
Min. Ser. Req'd:  1 Yr, Unspec., No Min. 5-7 10-12 15-20	13 8 26		9 7 23		5 3 20 4	
Payable to Estate Death Benefit Phasing Out Other Limitation	40 6 7 8		34 4 2 5		27 5 6 9	
No Provision	-	0.0	1	2.5	3	8.6
Agreements	47	100.0	40	100.0	35	100.0

<sup>\*</sup>Not mutually exclusive.

TABLE 11 Cumulative Sick Leave (C.S.L.)\*

C.S.L.	Ele No.	m. %	Sec No.		RCS No.	S %
Provision	47	100.0	39	97.5	35	100.0
Max. Days Acc.:						
150-219	9		9		10	
220-239	8		6		11	
240-299	13		14		10	
300-400	3		2		2	
No Max.	12		4		1	
Varies	1		4		-	
No Accum.	1		-		1	
No Provision	-	0.0	1	2.5	-	0.0
Agreements	47	100.0	40	100.0	35	100.0

<sup>\*</sup>For sick leave purposes.

TABLE 12 Extended Leave of Absence

Leave of Absence	Ele No.	m. %	Sec No.		RCS No.	
Provision	37	78.7	31	77.5	24	68.6
Min. Serv. Reg'd: 2, 3 5, 6 Not Specified	7 1 29		5 1 25		3 21	
No Provision	10	21.3	9	22.5	11	31.4
Agreements	47	100.0	40	100.0	35	100.0

TABLE 13 Sabbatical Leave\*

Sabbatical Leave	Elen No.	n. %	Sec.	%	RCSS No.	%
Provision	39	83.0	35	87.5	30	85.7
Min. Serv. Req'd.: 4 5 6 7, 10 Not Spec.	7 8 19 5		1 12 2 16 4		9 3 14 4	
Basic Salary (%): 40-70 75 80 85-100 Other Not Spec.	10 15 8 2 1 3		11 17 2 3 1		8 12 4 2 2 2	
Subseq. Serv. Req'd. 2 3 Other Not Spec.	10 22 4 3		7 21 4 3		6 21 - 2	
Det. of Max. No. of Leaves Spec.: % of Staff # of Staff Bd. Discretion Other	10 16 3 9		4 20 3 8		12 16 1	
No Provision	8	17.0	5	12.5	5	14.3
Agreements	47	100.0	40	100.0	35	100.0

<sup>\*</sup>Provision with longest specified period of absence.

TABLE 14 Maternity, Adoption and Paternity Leaves

Leave Provisions	Ele No.	m. %	Sec No.		RCS No.	
a) Maternity*	40	85.1	29	72.5	28	80.0
Max. Leave: 1 Sch. Yr. 2 Sch. Yrs. Other	3 25 12		2 18 9		6 11 11	
b) Adoption	40	85.1	33	82.5	33	94.3
c) Paternity	27	57.4	21	52.5	28	80.0
Agreements	47	100.0	40	100.0	35	100.0

<sup>\*</sup>Beyond provisions of Employment Standards Act.

TABLE 15 Negotiations and Federation Business Leaves

Leave Provisions	Ele No.		Sec No.		RCS No.	
Long-term Fed. Bus.*	26	55.3	26	65.0	14	40.0
Short-term Fed. Bus.	25	53.2	21	52.5	21	60.0
Negotiations	11	23.4	10	25.0	6	17.1
Agreements	47	100.0	40	100.0	35	100.0

<sup>\*</sup>Defined as 6 or more days.

TABLE 16 Class Size, Pupil-Teacher Ratio (P.T.R.)

Class Size, P.T.R.	Eler No.	n. %	Sec No.	%	RCSS No.	%
a) Class Size	17	37.0	17	42.5	7	20.0
Status: Mandatory Guideline	7 10		7 10		5 2	
Spec. No.: One More than One Combination	4 5 4		9		3 2 1	
No Class Size	29	63.0	23	57.5	28	80.0
b) P.T.R.	24	51.1	31	77.5	14	40.0
Status: Mandatory Guideline	23		29		10	
Spec. No.: One More than One	13 9		20 10		8 2	
No P.T.R.	23	48.9	9	22.5	21	60.0
Agreements	47	100.0	40	100.0	35	100.0

TABLE 17 Workload Provisions

Workload Provisions	Ele No.	m. %	Sec No.		RCS No.	
Teachers	30	63.8	29	72.5	17	48.6
Instruct. Load	19		25		5	
Noon-Time Superv.: Req'd Exempt. Both	4 5 10		1 1		2 2 7	
Other Superv.: Reg'd. Exempt. Both	7 2 8		7 - 10		2 - 4	
Principals	12	25.5	3	7.5	13	37.1
Vice-Principals	11	23.4	3	7.5	7	20.0
Other Pos. of Resp.	7	14.9	20	50.0	3	8.6
Agreements	47	100.0	40	100.0	35	100.0

TABLE 18 Staff Allocation Provisions

Staff Alloc. Provisions	Ele No.	m. %	Sec No.	• %	RCSS No. %		
Principals	5	10.6	16	40.0	7	17.1	
Vice-Princ.	15	31.9	20	50.0	17	48.6	
Other Pos. of Resp.	5	10.6	31	77.5	4	11.4	
Guide. Teachers	2	4.3	29	72.5	3	8.6	
Para-Prof.	15	31.9	3	7.5	10	28.6	
Secret'l Ass't.	8	17.0	1	2.5	4	11.4	
Agreements	47	100.0	40	100.0	35	100.0	

TABLE 19 Surplus/Redundancy

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Surplus/Redundancy	Elem No.	1. %	Sec.	%	RCS:	\$ %
Provision	46	97.9	40	100.0	35	100.0
Factors Considered:*						
Seniority:    Consec. Bd. Exp.    Total Bd. Exp.    Total Exp.    Other    Type of Contract    Qualifications    Effectiveness    Board Discret.    Other	33 40 44 40 35 45 7 45 3		31 36 36 30 27 40 10 40		30 22 31 10 28 35 10 35	
Accommodation:*						
Priority Transfer Lim. Displace. Unlim. Displace. Priority Reloc.	45 17 6 13		40 14 10 17		35 2 6 2	
Options in Lieu of Layoff:*						
Perm. Supply Retraining Sabbatical Spec. Assign. Br. Aff	21 5 - 2		19 6 3 2		1 - 2	
Spons. Plan Leave of Abs. Def. Salary** Red. Teaching	3 33 12		1 6 28 11		26 7	
Options at Layoff:*						
Priority Summer/ Occ./Night School Priority Supply Priority Recall Separation Allow. Early Retire.**	1 11 38 19 6		10 18 35 21 13		- 8 34 2 2	
Other options	2		4		1	
No Provision	1	2.1	-	0.0	-	0.0
Agreements	47	100.0	40	100.0	35	100.0

TABLE 20 Vacancy/Transfer

Vacancy/Transfer	Elem. No.	%	Sec. No.	%	RCSS No.	%
Vacancy	23	48.9	16	40.0	17	48.6
Teachers: Adv. Int. Posting Seniority Consid.	11 14		8		8 5	
Pos. of Resp.: Adv. Int. Posting Seniority Consid.	26 11 13	55.3	20 9 8	50.0	19 9 7	54.3
Transfer						
Teacher-Req.	31	66.0	29	72.5	23	65.7
Board-Initiated Reloc. Allow.	43	91.5	38	95.0	31 6	88.6
New Positions	31	66.0	22	55.0	24	68.6
Teacher/Bd. Discussion	25		22		17	
Agreements	47	100.0	40	100.0	35	100.0

TABLE 21 Number and Term of Agreements Included in this Overview

Agreements	Elem (1)	(2)	Sec.	(2)	RCSS (1) (2)		
Total Possible	76	76	76	76	 48	48	
Included in Summary Term:	76	47	76	40	48	35	
]-Yr	56	28	57	25	39	26	
lst Yr of 2-Yr 2nd Yr of 2-Yr	20	19	18	14	7	7	
lst Yr of 3-Yr 2nd Yr of 3-Yr	-	-	-	-	-	-	
3rd Yr of 3-Yr	_		1	1	1	1	
No agreement terms		-	-	-	-	and a	

TABLE 22 List of Agreements Included in the Overview by Agreement Code Number

Elementary					Secon	Secondary					R.C.S	R.C.S.S.			
001 002* 003* 004 005 006 007* 008 009 010* 011	013 014 015 016 017* 018 119#* 020 021* 022 023 024 025*	026* 027 028 029#* 030* 031 032* 033 034 035 036* 037* 038*	039* 040 041 042 043 044 045* 046 047 048 049 050 051	052 053 054* 055* 056* 057 058* 059 060* 061 062 063 064	065 066* 067 068* 069 070* 071* 072* 073* 074* 075	078 079 080* 081 082* 083 084* 085 086 087 088# 089*	090 091 092* 093* 094 095 096* 097* 098* 099 100* 101	103* 104* 105* 106* 107* 108* 109 110* 111 112 113 114* 115*	116* 117 118 119 120 121 122 123 124 125 126 127 128*	129* 130* 131* 132* 133* 134 135* 136* 137* 138 139* 140 141	142 143* 144* 145* 146 147* 148 149 150 151 152* 153	155 156 157* 158 159 160 161 162 163 164* 165*	167 168 169 170 171 172 173 174 175 176 177	179* 180 181 182 183 184 185 186 187* 188 189 190	191 192* 193 194 195* 196* 197 198 199* 200* 201*

<sup>\*</sup>Teacher salary grid data only. #Additions.

<sup>\*</sup>Not mutually exclusive.
\*\*Not necessarily in Surplus/Redundancy Provision

<sup>(1)</sup> Salary grid data only (2) All data